Non-Government Reform Support Fund Annual Report

2023

South Australian Commission for Catholic Schools

# **Executive Summary**

The South Australian Commission for Catholic Schools (SACCS) oversees education in Catholic schools throughout South Australia. Its responsibilities include setting educational directions, allocating resources and developing policies.

The Commission and its four Standing Committees are supported by a number of permanent committees and working parties. Catholic Education SA (CESA) is responsible for implementing the decisions and policies set by SACCS through its network of schools, colleges and centres across South Australia.

The Catholic Education Office SA (CEO) has been delegated with authority from SACCS to develop, implement and report on the Non-Government Reform Support Fund.

# Progress against strategic plan

The CESA objectives as outlined in the CESA Reform Support Fund Strategic Plan are summarised as follows:

- Improve student learning, achievement and wellbeing
- Strengthen the provision of Catholic Education B-12
- Optimise the use of resources
- Grow the reputation of Catholic Education SA
- Develop a collaborative culture across schools and the system.

# **Key Directions**

The objectives span the three reform directions included in the CESA Reform Support Workplans (and outlined below) and are also reflected in the CESA projects and initiatives undertaken over the life of the Fund.

- Supporting students, student learning and student achievement
- Supporting teaching, school leadership and school improvement
- Enhancing evidence for improvement

# Major achievements for 2023 and progress against the CESA Strategic Plan and Key Directions:

- Nationally Consistent Collection of Data (Ministerial Priority) Schools received a grant to enable their NCCD teams to attend professional learning sessions with CEO staff and other CESA colleagues. These sessions aimed to further develop their understanding of moderation, key principles, and the NCCD.
- NAPLAN (Ministerial Priority) In 2023, schools were provided with ongoing training and support to understand the technical requirements, procedures, and protocols for conducting online tests. School planning was monitored through the submission of a technical audit and schedule for each school. Following the testing, 121 teachers from 75 schools enrolled in CESA workshops to understand, analyse, and interpret their Student and School Summary Report (SSSR), which outlines the performance of their school and students.
- Financial Management for Principals (Ministerial Priority) In 2023, an identified group of newly appointed principals and heads of campus worked with a consultant to build their financial knowledge, capacity, and confidence. The aim was to strengthen financial viability, improve strategic decision-making, and build resilience to mitigate unforeseen circumstances. This initiative continues to have significant positive impacts, particularly for first-time principals. In addition, principals

engaged in broader leadership coaching to complement the financial management programme and attended Stewardship of Resources professional learning sessions.

- The CESA Wellbeing team, in collaboration with Rypple Ltd, initiated the first phase of a 3-5 year commitment to introduce the evidence-based Positive Behavioural Interventions and Support (PBIS) program to CESA schools. 40schools enrolled in Tier 1 training.
- In 2023, a STEM MAD showcase was held, incorporating a Design Thinking masterclass and curriculum design workshops to promote and celebrate STEM learning in Years 3 to 12. Eighteen schools participated by submitting their designs for a service, product, or innovation to Make A
   Difference (MAD) to others or the environment. The winning team designs were: Nazareth College with "The Sign Speaker" for Primary and Kildare College with the "Specialised Air Purifying Ecosystem" for Secondary.
- The 2023-2027 CESA Literacy and Numeracy Strategy was launched in May 2023 at the Inaugural Leaders of Learning Conference. Throughout 2023, professional development initiatives were implemented, utilising external consultants, university partnerships, and expert/critical friends. Workshops were conducted on topics such as Standards-based Assessment, Australian Curriculum Familiarisation for English and Mathematics, Literacy and Numeracy Across the Curriculum, Early Years Literacy and Numeracy, and LEAP Levels Writing.
- Dr Lyn Sharratt from Sharratt Education partnered with CESA to deliver professional learning through interactive Learning Walk and Talk tours at regional and metropolitan schools, enabling staff to further engage in Dr Sharratt's Clarity Learning Suite. School and CEO Leaders gathered at an interactive learning day at the Adelaide Convention Centre to deepen their understanding of how to increase each student's growth and achievement, interpret learning data, and take intentional local action to ensure equity and excellence for all students in South Australian Catholic schools.
- In 2023, CESA continued to collaborate with Aboriginal and Torres Strait Islander consultants from the University of Adelaide and Flinders University to review the CESA Aboriginal and Torres Strait Islander Education Strategy. Recommendations were delivered, and work on the implementation plan continued. As part of the implementation plan, an 'Action Plan Working Group' was established to develop an Action Plan for implementation across the Sector in early 2024 and beyond.
- All diocesan principals continued to engage with the online Leader ePortfolio based on the CESA Leadership Standard in 2023.
- The Living Learning Leading Survey (LLL), a system-wide data tool, continued to be developed in collaboration with Curtin University and NSI Partnerships. In 2023, 91 Diocesan schools and 8 separately governed schools participated in the LLL survey, with responses received from 3,461 parents, 21,523 students from Years 2 to 12, 1,957 teachers, and 1,024 non-teaching staff. NSI Partnerships analysed the data and provided reports to individual schools and the Catholic Education Office to inform and support school improvement activities. A representative from NSI Partnerships engaged in a collaborative discussion with CEO managers and School Performance Leaders to analyse and examine the outcomes in detail. Ongoing refinements to the tool's efficacy and alignment with school and system improvement priorities will continue to be considered.
- SEQTA, a teaching and learning Customer Relationship Management system, was introduced to CESA Diocesan schools. Resourcing grants were provided to 74 schools to release their nominated SEQTA specialist for professional learning to aid in the transition process. The process was completed smoothly, with all Diocesan schools transitioning to SEQTA for student assessment reporting by the end of 2023.

# **Relationship with state and territory government**

The heads of the three sectors – Government, Catholic and Independent – have strong collaborative relationships and work together on issues of common interest for South Australia. Current collaborations include:

- a. shared oversight of the transition to NAPLAN Online
- b. developing a narrative for all sectors and the South Australian Certificate of Education (SACE) Board about the critical role of the development of general capabilities
- c. Initial Teacher Education, working with providers on programs across six focus areas:
  - 1. Program entry
  - 2. Literacy and numeracy
  - 3. Program content
  - 4. Program structure
  - 5. Professional experience
  - 6. Mentoring and supervision
- d. Earning and Learning Pathways considering a collaborative, cross-sector approach to further developing an understanding of the pathways through secondary school to further education, training and employment
- e. Cross-sector groups on COVID, curriculum, child protection, and emergency planning
- f. National certification of Highly Accomplished and Lead teachers to develop capacity to establish environments that improve students' educational achievement and growth.

The three sectors maintain collaborative working arrangements through regular meetings of Education Sector Heads and meetings of cross-sector representatives on specific issues as required.

For example, CEO representatives have liaised with the State Government on a range of issues through the following cross sector committees, including:

- Disability Cross sector program committee
- Australian Curriculum cross sector committee
- Ministerial Advisory Committee for Students with Disabilities
- Coalition to prevent bullying and violence in schools
- Education Sector Heads meetings (met regularly to coordinate COVID responses)
- Education Senior Officers committee
- Australian Curriculum General Capabilities Committee
- SACE Board
- SACE Board Accreditation Recognition and Curriculum Committee

Whilst the specific context for each school education sector varies, the reform activities being undertaken by all sectors are contributing to the national reform agenda. Reform activity across all sectors includes:

a. School Improvement Strategy to build a world-class education system that improves outcomes for all students

- b. Aboriginal Education Strategy to improve outcomes and contribute to closing the gap, including through consultation with communities and supporting Aboriginal governance
- c. STEM Strategy to enable students to develop knowledge, skills and understanding in science, technology, engineering and mathematics
- d. Literacy and Numeracy programs to improve the core foundation skills in literacy and numeracy
- e. Early Career Teacher programs to support teacher development in the early years of their career
- f. Supporting teacher development by providing appropriate professional learning for teachers and leaders
- g. Entrepreneurial Education to provide students the opportunity to acquire the skills needed to become successful and ethical entrepreneurs.

# Summary of 2023 achievements

| Project Title   | Project description and activities   | Expected Outcomes/ Overall<br>Achievements   | Indicators of Success  | List any additional or<br>variations of Activities<br>undertaken/Achieved<br>outcomes  |
|---|--|--|--|--|
| KEY DIRECTION ONE<br>Supporting students, student<br>learning and student achievement<br>Relevant national policy reform<br>direction: Enhancing the Australian<br>Curriculum to support teacher<br>assessment of student attainment<br>and growth.<br>State reform initiative:<br>School improvement strategy;<br>STEM Strategy; Literacy and<br>Numeracy Programs (Para 17) | <ul> <li>Wellbeing Initiative - Positive</li> <li>Behavioural Interventions and</li> <li>Support program</li> <li>Informed by the CESA Positive</li> <li>Behaviour Support Strategy, CESA will</li> <li>engage Rypple Ltd, a not-for-profit</li> <li>organisation to lead its Positive</li> <li>Behavioural Interventions and Support</li> <li>(PBIS) program with staff in up to 30</li> <li>schools.</li> <li>PBIS is an evidence-based, three-tiered</li> <li>framework for supporting students'</li> <li>behavioural, academic, social,</li> <li>emotional, and mental health. PBIS</li> <li>creators designed it for</li> <li>implementation at all school levels (R</li> <li>to 12). Tier 1 universal interventions</li> <li>and supports are for all students; Tier</li> <li>2 targeted interventions and supports</li> <li>are for at-risk students; Tier 3</li> <li>intensive, individual interventions and</li> <li>supports are for students needing</li> <li>wrap-around supports.</li> <li>Evaluation evidence shows that when</li> <li>implemented with fidelity, PBIS</li> <li>improves students' social and</li> <li>emotional competence and academic</li> <li>success. It is also shown to improve</li> <li>the overall school climate and teacher</li> <li>health and wellbeing. It is a way to</li> <li>create positive, predictable, equitable</li> </ul> | <ul> <li>Up to 30 schools participating (20 metro and 10 regional)<br/>Achieved - (40 schools - 28 metro and 12 regional - registered. 16 schools as Tranche 1 and 24 schools as Tranche 2)</li> <li>Up to 300 school staff trained (10 per school) and supported by:         <ul> <li>4 x 1-day training (each full day delivered three times – in Adelaide x 2; in region x 2) over the year</li> <li>Online coaching by the external provider between sessions</li> <li>In-person support from system coaches</li> <li>System readiness session for up to 30 senior office staff</li> <li>Full-day system coach training for 16 office staff</li> </ul> </li> <li>Achieved:</li> <li>Tranche 1: 2 x 1 day training delivered three times; online coaching provided; system-level sessions provided. 4 x 1 day training programmed for 2024.</li> <li>Tranche 2 – 4 x 1 day training days programmed for 2024</li> </ul> | <ul> <li>PBIS Tier1 is introduced in up to 30 schools         <ul> <li>Achieved - 40 schools registered</li> </ul> </li> <li>Participating schools complete the 14 item PBIS fidelity assessment with at least 80% positive scores overall with results supplied to CEO Adelaide Wellbeing team.         <ul> <li>In Progress - Initial application of PBIS Tiered Fidelity Instrument (TFI) applied by Tranche 1 schools in November 2023.</li> </ul> </li> <li>Students and staff at participating schools complete the PBIS school climate survey, which shows improvement with results supplied to CEO Adelaide Wellbeing team.         <ul> <li>In Progress - Student and staff base-line data identified.</li> </ul> </li> </ul> | <ul> <li>TFI will be applied a second time by Tranche 1 schools in May 2024 and fidelity scores reported.</li> <li>Tranche 2 schools will make initial application of TFI in May 2024 and a second time in November 2024.</li> <li>CESA has made adjustments to its Learning Management System (SEQTA) to allow schools to record behaviour data to support PBIS roll-out</li> <li>Schools are being supported to generate and analyse behaviour reports guiding ongoing implementation of PBIS</li> </ul> |

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|               | and safe learning environments where<br>everyone thrives.<br>The 2023 program is designed as the<br>first step in a 3–5-year commitment to<br>introduce PBIS to CESA schools,<br>beginning with Disability Inclusion<br>Lead Schools and other early adopters.<br>In 2023, these schools will introduce<br>PBIS Tier 1.   | along with all supports listed for Tranche 1.   |   |   |
|               | Nationally Consistent Collection of Data (NCCD)         Region-based NCCD Moderation Workshops         The CESA Term 2 Moderation workshops for all CESA Diocesan schools provides an opportunity for NCCD School Teams to meet with CESA and CEO colleagues and are facilitated by the CEO Learning Diversity and Equity Team to:         Through a case-study approach participants will:         • engage in professional dialogue regarding students' level of adjustment and broad category of disability based on evidence         • Develop a greater understanding of diagnosed and imputed disability. | <ul> <li>Increases the reliability and consistency of teachers' professional judgements. Achieved</li> <li>Facilitates conversations that draw upon teachers' knowledge of their students and practice regarding personalised learning and support. Achieved</li> <li>Assists schools in aligning the decisions about which students to include with requirements under the Disability Standards for Education 2005. Achieved</li> <li>Ensures consistency in determining reporting on the definitions and descriptors of the levels of adjustment and categories of disability in the NCCD model.</li> </ul> | <ul> <li>All 89 Diocesan schools will send at<br/>least 1 person to attend a half day<br/>moderation session.<br/>Partially Achieved – 77 Schools</li> <li>70% of participants completing a<br/>'participant satisfaction survey'<br/>allowing for analysis of data and<br/>improvement of future workshops.<br/>Achieved</li> <li>At least 80% of participants report<br/>the professional learning as<br/>helpful/useful to their work<br/>surrounding NCCD Moderation.<br/>Achieved</li> </ul> |   |

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|               | <ul> <li>align their professional<br/>judgements to make decisions<br/>that are consistent and reliable</li> <li>further develop their<br/>understanding of moderation, key<br/>principles and the NCCD.</li> <li>Review the NCCD Portal: updates<br/>and resources</li> <li>Plan for a moderation workshop in<br/>their school</li> </ul>  | <ul> <li>Achieved</li> <li>Increases schools' confidence<br/>in the decisions being made<br/>for the NCCD.<br/>Achieved</li> </ul>   |  |   |
|               | STEM MAD Showcase<br>STEM MAD Showcase is a 1 day event<br>that celebrates the work of students in<br>Years 3 to 12. STEM MAD is designed<br>to acknowledge and promote STEM<br>learning initiatives that address real-<br>world problems and demonstrate how<br>students in Catholic schools take<br>action that matters, by designing a<br>service, product or innovation, to<br>make a difference (MAD) to others or<br>the environment. | <ul> <li>Students and STEM Teachers<br/>from up to 30 schools will<br/>participate in the event.<br/>Achieved – 20 schools</li> <li>Opportunities for students and<br/>educators to build their STEM<br/>knowledge and skills will occur<br/>through participating.<br/>Achieved</li> <li>Educators will receive professional<br/>learning as follows:</li> <li>Teacher information session<br/>Achieved</li> <li>STEM MAD Design Thinking<br/>Masterclass –held in<br/>conjunction with the STEM<br/>MAD showcase to unpack the<br/>five stages of design thinking<br/>and provide strategies to</li> </ul> | <ul> <li>50 primary entries</li> <li>50 secondary entries</li> <li>10 entries from regional schools         Partially Achieved – 50 primary             entries, 35 secondary entries and             10 regional entries.     </li> <li>90 number of             participants/spectators on the day             of event – obtained via sign-in             sheet.         Achieved – 112 attended     </li> <li>70% of teacher participants             completing a 'participant             satisfaction survey' allowing for             analysis of data and improvement             of future professional learning             programs.             Achieved – 100% participants             report the professional learning as         </li></ul> |   |

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|               |   | <ul> <li>support students, as they<br/>inquire<br/>through this framework.</li> <li>Achieved</li> <li>STEM MAD Intention STEM<br/>Curriculum Design - empower<br/>teachers to understand how to<br/>design curriculum which moves<br/>students from surface to deep<br/>and then to transfer of<br/>learning, with a focus on the<br/>learning areas of Mathematics,<br/>Science and Technologies<br/>supporting high quality STEM<br/>MAD curriculum design.</li> <li>Achieved</li> </ul> | helpful/useful to their teaching<br>practices.<br>Achieved – 89% of teachers<br>reported highly helpful/useful and<br>11% helpful/useful.   |   |
|               | LITERACY AND NUMERACY<br>Blueprint for Step Change - Clarity<br>Learning Suite<br>Building upon the CESA 'Blueprint for<br>'step change' paper which provides a<br>blueprint for new ways of working<br>collectively to improve student<br>outcomes, particularly in the areas of<br>Literacy and Numeracy, CESA will<br>continue to engage 'critical friend' Dr<br>Lyn Sharratt and the use of the<br>renowned 'Clarity' learning suite for<br>school and system leadership teams. | <ul> <li>Series of Professional Learning<br/>Days for (R-6) and (7-10).<br/>Topics will include         <ul> <li>'Data Walls for your<br/>school's context'</li> <li>The environment as the<br/>third teacher'.</li> </ul> </li> <li>Achieved – 165 participants</li> <li>Up to 6 regional 'walk and talk'<br/>sessions conducted in CESA<br/>schools with Dr Lyn Sharratt.<br/>Achieved</li> </ul>  | <ul> <li>70% of participants completing a<br/>'participant satisfaction survey'<br/>allowing for analysis of data and<br/>improvement of future professional<br/>learning programs.</li> <li>Achieved – Across the Professional<br/>Learning days, an average of 75%<br/>indicated a high level of satisfaction</li> <li>At least 80% of participants report<br/>the professional learning as<br/>helpful/useful to their teaching<br/>practices.</li> <li>Achieved – 95% of teachers and<br/>leaders involved in the Learning<br/>Walks and Talks provided positive<br/>feedback about the learning and<br/>ways they can further improve</li> </ul> | •   |

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|               |   |   | learning moving forward  |   |
|               | Literacy and Numeracy Strategy<br>Ongoing Implementation<br>The 2023-2027 CESA Literacy and<br>Numeracy Strategy which aligns with<br>the revised Australian Curriculum and<br>the SA Certificate of Education (SACE),<br>will begin to be implemented across<br>the system in 2023.<br>A series of professional development<br>opportunities, drawing from the<br>strategy, will be offered to all CESA<br>schools, including regional locations in<br>the following key areas:<br><ul> <li>Literacy and Numeracy<br/>Strategy Implementation in<br/>schools</li> <li>Australian Curriculum<br/>familiarisation</li> <li>Assessment</li> <li>First Years of School Literacy<br/>Assessment (FYOSLA)</li> </ul> | <ul> <li>2023-2027 Literacy and<br/>Numeracy Strategy Leaders<br/>Conference held with up to 120<br/>participants from CESA schools.<br/>Achieved – 154 participants</li> <li>Up to 8 standards-based<br/>assessment task 1-day<br/>workshops held.<br/>Achieved</li> <li>Up to 22 Australian Curriculum<br/>Familiarisation for English and<br/>Mathematics 1 day workshops<br/>held.<br/>Achieved</li> <li>Up to 8 Literacy and Numeracy<br/>Across the Curriculum<br/>Workshops held.<br/>Altered format – instead this<br/>took place in sessions with<br/>Leaders of Learning and<br/>System Coaches, with School<br/>Quality and Performance<br/>Teams</li> </ul> | <ul> <li>An increase in students meeting the expected standard in NAPLAN.<br/>Achieved/Partially in some schools</li> <li>100% CESA students completing and achieving their SACE or Year 12 equivalent.<br/>Achieved - 99.9%</li> <li>70% of participants completing a 'participant satisfaction survey' allowing for analysis of data and improvement of future professional learning programs.<br/>Achieved - 85% have reported high satisfaction, with further feedback to support improved professional learning in 2024</li> <li>At least 80% of participants report the professional learning as helpful/useful to their teaching practices.<br/>Achieved - 95% have indicated that the professional learning</li> </ul> |   |

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|               |                                    | <ul> <li>Up to 16 Early Years Literacy<br/>and Numeracy Workshops<br/>held.<br/>Achieved</li> <li>1 workshop on LEAP Levels<br/>Writing for Year 2.<br/>Achieved</li> <li>Provision of external<br/>consultants including university<br/>partnerships and/or other<br/>expert/critical friends to assist<br/>in the delivery of specified<br/>professional learning.<br/>Achieved</li> <li>Provision of photographer<br/>and/or videographer to capture<br/>illustrations of best practice<br/>that can be made available via<br/>CESA Share (internal intranet)<br/>in the teaching of English,<br/>Mathematics and Early Years<br/>Literacy.<br/>Achieved</li> <li>Provision of consultants to</li> </ul> | collectively, has been helpful |   |
|               |                                    | additional help with<br>administering FYOSLA.   |                                |   |

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|---|---|---|---|--|
|   | NAPLAN Online Delivery<br>In 2023 Student and School Summary<br>Report (SSSR) training will continue<br>using a combination of online training<br>and intensive one-day workshops<br>across 6 regional areas aimed at school<br>leaders and Leaders of Learning.  | <ul> <li>Principals and Leaders of<br/>Learning from up to 90 schools<br/>will have participated in SSSR<br/>workshops including regional<br/>locations.</li> </ul>                                 | <ul> <li>Up to 20 participants on the day of each regional workshop.<br/>Achieved - 120 participants attended the workshops, and more than 200 CESA staff members completed the SSSR self-paced online training module.</li> <li>70% of participants completing a 'participant satisfaction survey' allowing for analysis of data and improvement of future professional learning programs.<br/>Partially Achieved: 20% of participants completed a feedback survey, of which 95% rated their learning experience as either "Excellent" or "Good".</li> </ul> |  |
| KEY DIRECTION 2 Supporting<br>teaching, school leadership, and<br>school improvement<br>National Policy reform direction:<br>Improving governance and financial<br>management practices in non-<br>government schools;<br>State reform initiative:<br>School improvement strategy;<br>Supporting teacher and leader<br>development (Para 17) Bilateral<br>Agreement | School Improvement - Leaders<br>ePortfolio<br>All diocesan principals will be<br>supported to utilise the new Leaders'<br>ePortfolio to record professional goals<br>against the CESA Leadership Standard,<br>to annotate evidence and record the<br>impact of their leadership. The<br>Leaders' ePortfolio will include details<br>of their performance, plans, goals,<br>actions, professional learning with<br>supporting data/evidence. It will be a<br>key foundation resource in the regular<br>appraisal processes for diocesan<br>principals. | <ul> <li>All diocesan principals will use<br/>the 7 professional practices of<br/>the CESA Leadership Standard<br/>as the key reference point in<br/>their leadership.</li> <li>Achieved</li> </ul> | <ul> <li>All diocesan principals will be<br/>familiar with and use the Leaders'<br/>ePortfolio by the end of 2023.<br/>Achieved</li> </ul>  | <ul> <li>An online learning<br/>tool was developed<br/>to support Principals</li> <li>All Principals were<br/>supported by CESA<br/>ICT and Performance<br/>Team staff in using<br/>the ePortfolio.</li> </ul> |

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|---------------|---|--|---|---|
|               | Financial Management for Principals<br>An identified group of newly<br>appointed principals and heads of<br>campus will work with a consultant to<br>build their financial knowledge,<br>capacity and confidence to strengthen<br>financial viability, improve strategic<br>decision making and build resilience to<br>mitigate unforeseen circumstances.<br>Induction modules provide an<br>overview of key financial management<br>requirements for effective school<br>leadership, and lead into provision of<br>1:1 consultancy/coaching tailored to<br>each new leader's school context. | <ul> <li>Up to 15-20 principals and<br/>heads of campus will complete<br/>the Financial Management<br/>program and receive 1:1<br/>coaching and support to build<br/>their capacity in the financial<br/>management of the school.<br/>Achieved</li> </ul> | <ul> <li>Newly appointed principals will have increased confidence, capability and understanding about their school's financial status and about the optimal use of available resources to enhance the delivery of education at their school site within a system of schools. Achieved</li> <li>70% of participants completing a 'participant satisfaction survey' allowing for analysis of data and improvement of future professional learning programs. Achieved [90%].</li> </ul> | <ul> <li>12 principals received<br/>1:1 coaching support<br/>in financial<br/>management</li> <li>2 principals and<br/>engaged in broader<br/>leadership coaching<br/>to complement the<br/>financial<br/>management<br/>program</li> <li>4 principals, 4 deputy<br/>principals, 2 assistant<br/>principals and 9<br/>Finance staff<br/>attended 2<br/>Stewardship of<br/>Resources<br/>professional learning<br/>sessions</li> <li>Survey results from<br/>80% of participants<br/>indicated a highly<br/>relevant and highly<br/>satisfied rating for<br/>both content and<br/>delivery of programs.</li> <li>85 %indicated an<br/>increase in<br/>confidence and<br/>understanding in<br/>financial stewardship<br/>of the school</li> </ul> |

| Project Title | Project description and activities  | Expected Outcomes/ Overall<br>Achievements   | Indicators of Success  | List any additional or<br>variations of Activities<br>undertaken/Achieved<br>outcomes  |
|---------------|---|--|--|--|
|               | <ul> <li>Leadership Development Programs</li> <li>School Leadership - Professional<br/>development programs and learning<br/>opportunities will be provided as<br/>follows:</li> <li>Aspiring Leaders Program<br/>(incorporating the Pathways to<br/>School Leadership Program)</li> <li>Aspiring Principals' Program that<br/>includes 360 profiling, coaching,<br/>shadowing, professional learning<br/>and study components</li> <li>Executive Mentoring Program for<br/>aspiring and current principals</li> <li>1:1 Leadership Coaching for newly<br/>appointed principals and deputy<br/>principals/heads of campus</li> <li>Data Driven Decisions for aspiring<br/>leaders</li> <li>Support for individual tailored<br/>learning including post graduate<br/>study, cognitive coaching, self-<br/>directed learning, individualised<br/>leadership coaching and<br/>leadership shadowing.</li> <li>Leader Networks established to<br/>provide 'in time' leadership<br/>formation and professional<br/>support – newly appointed</li> </ul> | <ul> <li>All new school leaders<br/>effectively onboarded and<br/>inducted in school and system<br/>leadership including the use of<br/>the CESA Leadership Standard.<br/>Achieved</li> <li>New Principals' Network<br/>established.<br/>Achieved</li> <li>Leadership team formation and<br/>development<br/>Achieved</li> <li>Commence the development of<br/>a Principal Wellbeing strategy<br/>Achieved</li> <li>Profile of women leaders raised<br/>across system including<br/>regional and rural contexts.<br/>Partially Achieved</li> </ul> | <ul> <li>Increase in number of principal<br/>ready, deputy principal ready and<br/>assistant principal ready<br/>individuals.</li> <li>Partially Achieved</li> <li>Increase in number of female<br/>principals, deputy and assistant<br/>principals.</li> <li>Partially Achieved [1% increase of<br/>Principals, 4% Deputy Principals].</li> <li>Development of Principal Wellbeing<br/>Strategy in progress by the end of<br/>2023.</li> <li>Achieved</li> <li>Development of Principal's<br/>Handbook in progress by the end of<br/>2023.</li> <li>Achieved</li> <li>70% of participants in programs<br/>completing a 'participant<br/>satisfaction survey' allowing for<br/>analysis of data and improvement<br/>of future professional learning<br/>programs.</li> <li>Achieved</li> </ul> | <ul> <li>4 new principals and<br/>9 new deputy<br/>principals were<br/>appointed in 2023.</li> <li>19 new principals,<br/>deputy principals and<br/>assistant principals<br/>participated in<br/>onboarding and<br/>induction delivered<br/>via online modules<br/>and face to face<br/>sessions.</li> <li>3 principals engaged<br/>in 1:1 leadership<br/>coaching sessions<br/>and 3 principals<br/>engaged in a 1:1<br/>Strategic Mindset<br/>professional<br/>conversation 24</li> <li>Women Leaders<br/>participated in<br/>Executive Leadership<br/>Programs and<br/>reported high<br/>satisfaction levels of<br/>the course content.</li> <li>Distribution of New<br/>Leaders Handbook to<br/>all Leaders<br/>undertaken in March<br/>2023.</li> </ul> |

| Project Title | Project description and activities   | Expected Outcomes/ Overall<br>Achievements | Indicators of Success | List any additional or<br>variations of Activities<br>undertaken/Achieved<br>outcomes |
|---------------|--|--|-----------------------|---|
|               | principals; new deputy principals;<br>heads of campus  |  |                       |   |
|               | <ul> <li>School Leadership 'Impact Series'<br/>podcasts</li> </ul>   |  |                       |   |
|               | <ul> <li>Women in Leadership - future and<br/>current leaders will be supported<br/>to build capabilities and<br/>professional practices in high<br/>quality leadership</li> </ul> |  |                       |   |
|               | <ul> <li>The development of a Principals'<br/>Handbook – a key reference<br/>guide/ready reckoner for new and<br/>current principals</li> </ul>                                    |  |                       |   |

| Project Title   | Project description and activities   | Expected Outcomes/ Overall<br>Achievements   | Indicators of Success   | List any additional or<br>variations of Activities<br>undertaken/Achieved<br>outcomes |
|---|--|--|---|---|
| KEY DIRECTION 3 Enhancing   | ENHANCING EVIDENCE FOR   | All diocesan schools will have   | All diocesan schools will use the   | •   |
| evidence for improvement  | IMPROVEMENT  | completed the 2023 Living  | system data tool to measure and   |   |
| EFFECTIVE USE OF DATA<br>National Policy reform direction:<br>Improving national data quality,<br>consistency and collection to<br>improve the national evidence base<br>and inform policy development. | Ongoing development,<br>administration, analysis and review of<br>the CESA Living Leading Learning<br>Survey Data.The Living Learning Leading Surveys<br>(previously referred to as the system-<br>wide tool) commenced development<br>in 2020 in collaboration with Curtin<br>University and National School<br>Improvement Partnerships and will<br>continue in 2023.The survey examines Staff, Student<br>and Parents views of School<br>Performance.Results for all 89 Diocesan schools are<br>uploaded to the system portal – the<br>Balanced Score Card.School and system-wide reports will be<br>produced to enable monitoring of<br>outcomes over time, using measures<br>that cover all aspects of student<br>learning, capabilities, wellbeing,<br>engagement and achievement. | <ul> <li>Learning Leading Surveys with teachers, non-teaching staff, students and parents.</li> <li>Achieved</li> <li>All schools have an individual report of their LLL Survey outcomes.</li> <li>Achieved</li> <li>System-wide performance reports generated and analysed internally.</li> <li>Achieved</li> </ul> | report improvement using the<br>Balanced Score Card.<br>Achieved<br>• Aggregated regional reports will be<br>analysed and used as collective<br>benchmarking tools.<br>Achieved |   |
|   | SEQTA Student Assessment Reporting<br>Resourcing<br>SEQTA is a leading teaching and<br>learning Customer Relationship<br>Management (CRM) system and<br>enterprise tool that integrates<br>Wellbeing, Learning and Attendance  | <ul> <li>Nominated SEQTA specialists<br/>from up to 74 schools will<br/>attend Professional Learning<br/>for:</li> </ul>   | <ul> <li>Up to 74 CESA Diocesan schools<br/>successfully transition to using<br/>SEQTA for Assessment and<br/>Reporting in Semester 1, 2023.<br/>Achieved</li> </ul>            | •   |

| Project Title | Project description and activities   | Expected Outcomes/ Overall<br>Achievements   | Indicators of Success | List any additional or<br>variations of Activities<br>undertaken/Achieved<br>outcomes |
|---------------|--|--|-----------------------|---|
|               | <ul> <li>management in one solution.</li> <li>CESA Diocesan schools not currently<br/>using SEQTA for student assessment<br/>reporting (74 schools) will commence<br/>a transition to using SEQTA from<br/>Semester 1, 2023.</li> <li>The collection of student assessment<br/>data using one secure, centralised<br/>system will enable CESA and schools to<br/>analyse data consistently and<br/>efficiently to identify trends,<br/>determine the allocation of resources<br/>and to inform policy development.</li> <li>As part of a positive change-<br/>management approach, grants will be<br/>provided to 74 CESA Diocean schools<br/>to release their school's nominated<br/>SEQTA specialist to undertake<br/>professional learning to aid in the<br/>transition process.</li> </ul> | <ul> <li>"Assessment and Marks<br/>Book" (3 hours online)</li> <li>"Empowering Leaders to<br/>lead the reporting process<br/>via SEQTA" professional<br/>learning series online<br/>(total 10 hours)</li> <li>Achieved</li> <li>Nominated SEQTA specialist<br/>will lead the assessment and<br/>reporting via SEQTA, process<br/>at each site.<br/>Achieved</li> </ul> |                       |   |

### NON-GOVERNMENT REFORM SUPPORT FUND

Financial Performance Statement

For the Period 1 January to 31 December 2023

|  | \$000's<br>2022 | \$000's<br><b>2023</b> |
|--|-----------------|------------------------|
|  |                 |                        |
| FUNDS CARRIED FORWARD FROM PRIOR YEAR      | 461.3           | 453.6                  |
| INCOME                                     |                 |                        |
| Grant Income                               | 1,390.0         | 1,390.0                |
| Interest Income                            | 0.4             | 2.3                    |
| TOTAL INCOME                               | 1,390.4         | 1,392.3                |
| EXPENSES                                   |                 |                        |
| Staff Costs                                | 33.8            | 77.1                   |
| Grant Payments                             | 131.8           | 179.6                  |
| Consultants                                | 1,039.5         | 687.5                  |
| Resources                                  | 37.3            | 14.1                   |
| Conferences & Professional Learning Events | 155.7           | 435.5                  |
| TOTAL EXPENSES                             | 1,398.1         | 1,393.9                |
| COMMITTED FUNDS                            |                 |                        |
| Consultants                                | 438.6           | 452.1                  |
| Resources                                  | 13.3            |                        |
| Meetings & Conferences                     | 1.8             |                        |
| TOTAL COMMITTED FUNDS                      | 453.6           | 452.1                  |

#### Note 1 Basis of preparation

(a) Basis of Accounting:

The Financial Performance Statement (the Statement) was prepared in accordance with the special purpose framework designed to meet the needs of the South Australian Commission of Catholic Schools Incorporated (the Commission), the Grantor and the requirements of the Non-Government Reform Support Fund Guidelines (the Funding Agreement).

#### (b) Summary of significant accounting policies

#### Income:

Income from grants is recognised when the Commission has a right to receive the grant in cash.

#### Expenditure:

Expenditure is recognised on an *accrual basis* when the Commission becomes obliged to make payments resulting from the purchase of goods and services.

#### (c) GST:

The figures presented are GST exclusive.

#### Management Declaration

In my opinion this Financial Performance Statement and the accompanying schedule presents fairly the funding received, expended and committed in relation to the funding provided by the Commonwealth of Australia from the Non-Government Reform Support Fund under the requirements of the Non-Government Support Fund Guidelines.

I certify that all funding received was expended in accordance with the Non-Government Reform Support Fund Guidelines.

Jun 24, 2024

Dr Neil McGoran Executive Director, Catholic Education South Australia

Date



# **Independent Auditor's Report**

To the Committee members of the South Australian Commission for Catholic Schools Inc.

# Opinion

We have audited the Financial Statement of the Non-Government Reform Support Fund (the Program) for the South Australian Commission for Catholic Schools Inc (the Association).

In our opinion, the accompanying Financial Statement for the South Australian Commission for Catholic Schools Inc for the year ended 31 December 2023 is prepared, in all material respects, in accordance with the:

- i. Basis of preparation in Note 1; and
- ii. Non-Government Reform Support Fund 2023 Guidelines (the Guidelines)

The Financial Statement comprises:

- i. Financial Performance Statement for the year ended 31 December 2023; and
- ii. Note 1 on basis of preparation.

## **Basis for opinion**

We conducted our audit in accordance with *Australian Auditing Standards*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Statement section of our report.

We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the Financial Statementin Australia. We have fulfilled our other ethical responsibilities in accordance with these requirements.

## Emphasis of matter – basis of preparation and restriction on use and distribution

We draw attention to Note 1 to the Financial Statement, which describes the basis of preparation.

The Financial Statement has been prepared by the Association's Committee members of the South Australian Commission of Catholic Schools Inc. for the purpose of meeting the Association's reporting requirements of the Guidelines. As a result, the Financial Statement and this Auditor's Report may not be suitable for another purpose.

Our report is intended solely for the Association's committee members and the Department of Education (the Department) and should not be used by or distributed to any other party.

We disclaim any assumption of responsibility for any reliance on this Auditor's Report, or on the Financial Statement to which it relates to any person other than the Association's committee members of the Association and the Department. Our opinion is not modified in respect of this matter.



## Other information

Other Information is financial and non-financial information in the Association's annual report which is provided in addition to the Financial Statement and the Auditor's Report. Management is responsible for the Other Information.

Our opinion on the Financial Statement does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the Financial Statement, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Statement, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report we have nothing to report.

## **Responsibilities of the Management for the Financial Statement**

The Management of the Association is responsible for:

- i. preparing a fairly presented Financial Statement in accordance with the Guidelines to the extent described in Note 1;
- ii. determining that the basis of preparation described in Notes 1 to the Financial Statement is appropriate to meet the requirements of the Guidelines. The basis of preparation is also appropriate to meet the needs of the Association's committee members of the Association and the Department;
- iii. implementing necessary internal control to enable the preparation of a Financial Statement that is presented fairly and is free from material misstatement, whether due to fraud or error; and
- iv. assessing the Association's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the Financial Statement

Our objective is:

- i. to obtain reasonable assurance about whether the Financial Statement as a whole is free from material misstatement, whether due to fraud or error; and
- ii. to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with *Australian Auditing Standards* will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this Financial Statement.

A further description of our responsibilities for the Audit of the Financial Statement is located at the *Auditing and Assurance Standards Board* website at: <u>http://www.auasb.gov.au/auditors\_responsibilities/ar8.pdf</u>. This description forms part of our Auditor's Report.

KPMG

Neil Ediriweera Partner

Qualification: Registered Company Auditor: 506312 Chartered Accountants Australia and New Zealand Membership Number: 285780

Adelaide 24 June 2024